



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY

Headquarters, 14th Combat Engineer Battalion (Corps) (Wheeled)
Fort Lewis, Washington 98433

AFZH-CEF

29 June 2004

MEMORANDUM FOR Rugged Battalion Troopers

SUBJECT: Rugged Policy Letter #9 (Commander's Policy on Health and Welfare Inspections)

1. All leaders are expected to value their subordinates. We must foster an environment that promotes good order and discipline, dedication, and professionalism in our soldiers. I charge all company commanders to take measures to eliminate illegal drugs and paraphernalia, unauthorized privately owned weapons, unauthorized possession of government property, and unsafe/unclean living areas. This must incorporate an inspection of barracks rooms, work areas, and POVs.
2. As a minimum, each company commander will conduct a health and welfare inspection twice a year. Commanders will personally notify me in writing at least ten days in advance of their intent to conduct the inspection and how it will be executed. After the inspection, written results will be sealed in an envelope and forwarded to me for review. Use all available resources to assist you: drug detection dogs, urinalysis sweeps, health and welfare inspections, and CID agents. Consult with trial counsel prior to initiating any actions that involve search and seizure.

RUGGED!

A handwritten signature in black ink, reading "M Brobeck", is positioned above the typed name.

MICHAEL W. BROBECK
LTC, EN
Commanding